Members Present:
Don Gailey, Patricia Jennings, Jim Mitchell, Aline Soules, Meiling Wu, Peg Winkelman

Members Absent:
Hongwei Du, Kris Erway, Gary McBride, Carol Reese, Helen Zong

Guest(s):
Tamra Donnelly
Michael Mahoney

1. Minutes

Minutes are being revised to include information from the committee’s attendance at the March 2\textsuperscript{nd} UPABC meeting. Minutes will be available by our next meeting.

2. Agenda approved

3. Report of the Chair

a. Meiling raised the question of moving COBRA to a different time/day since some members cannot meet on Friday. WE decided to keep the meeting as it is for now.

b. Meiling announced that the budget information that was to be made available on March 8\textsuperscript{th} has not been forthcoming. She will follow up on this and update us when information is available.

4. Report from Student Success and Assessment Committee, VP Dalton

**Strategic Planning Update Discussion DRAFT: For full background information go to:**

[Strategic Planning Update, Spring 2012](#)

Linda reviewed revisions that have been made to the Mission Statement and Seven Mandates in the Five Year Continuous Strategic Plan. She indicated that President Morishita’s Listening Tour revolved around these mandates and information gleaned from the tour has been used to make changes. Data obtained from the Listening Tour has been compared to the Chronicle of Higher Education (CHE) survey (60 items & two open-ended questions). Strengths and weakness of CSUEB that emerged in the Listening Tour are fairly consistent with the findings from the CHE survey.
The ability to work with and help students deal with challenges topped the list of strengths that come from working at CSUEB. Positive comments were also made about the location of CSUEB and our physical environment.

Although no one spoke directly to the budget crisis during the tour, issues related to budget constraints were identified as key weaknesses. For example, salary raises, hiring, facilities are examples of items that emerged as weaknesses. Poor communication between administrators and faculty and the consequent erosion of faculty governance was another key concern that emerged during the tour.

The Seven Mandates
The committee discussed revisions to the the Seven Mandates that emerged through the Listening Tour. The mandates became have guided the development of a new vision of the university and have helped identify attributes that we would like students to have upon graduation. Linda noted that language that aims to capture diversity/multiculturalism has been criticized and they are still working on wording.

Linda reviewed handout of ongoing revisions of the Seven Mandates for COBRA to review and comment on. COBRA Committee members made several suggestions including the necessity of keeping the mandates short and to the point.

5. Report of Presidential Appointees

No report but, Meiling noted that COBRA has always had two Presidential Appointees, Kris Erway from the Budget Office and Carol Reese from Academic Resources & Administration. Meiling suggested that committee members may want to think of ways to devise questions that can elicit new information relevant to COBRA which could help us clarify our purpose and promote more discussion from the financial offices. Meiling suggested we invite Brad Wells to give us full information on the next academic year. Aline suggested that we invite Brad to explain how the state operates in the budgetary process. At this point, the invitation is a suggestion because we did not have a quorum at today’s meeting. Meiling will check with Brad about his availability.

6. 4/20/12 COBRA Meeting

No discussion

7. General Discussion

None

8. Adjourned at 10:15