

CURRICULUM VITAE
TONI E. FOGARTY, PhD, MPH

UNIVERSITY OFFICE

California State University, East Bay
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CONSULTING OFFICE

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Cazadero, CA 95421
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EDUCATION

1995	Ph.D.	University of California, Berkeley Group in Health Services and Policy Analysis Specialty Area: Organizational Theory
1990	MPH	University of California, Berkeley Program: Health Policy and Administration
1988	MA	Middle Tennessee State University, Murfreesboro Program: Experimental Psychology
1985	BUS	Middle Tennessee State University, Murfreesboro Major: University Studies, Minor: Psychology
1982	AS	Nashville State Technical Institute, Nashville Program: Management Information Systems

UNIVERSITY EMPLOYMENT

California State University, East Bay - Department of Public Affairs and Administration

2011 - Present	Professor of Health Care Administration (promoted)
2009 - Present	Department Chair
2006 - 2011	Associate Professor of Health Care Administration (tenured and promoted)
2003 - 2006	Assistant Professor of Health Care Administration
2003 - Present	MS-HCA Graduate Program Coordinator

Graduate Courses: Health Care Quality Assessment and Improvement, Development of Healthy Organizations and Communities, Long-Term Care Services and Social Policy, Health Care Financing and Budgeting, Health Care Policy Analysis, Health Care Economics, Introduction to the U.S. Health Services System, Legal and Ethical Issues in Health Care, Graduate Project, Research Methods, Managed Care

University of San Francisco - College of Professional Studies

2002 - 2003	Associate Professor of Human Resources and Organization Development
1994 - 1996	Assistant Professor of Health Services Administration
1995 - 1996	Acting Director, Health Services Administration Program
1992 - 1994	Adjunct Faculty, Economics and Health Services Administration

Graduate Courses: Organizational Behavior and Change, Research Methods, Data Analysis, Capstone Project, Quantitative Decision Making, Program Evaluation, Statistics, Health Care Economics, Health Care Finance

Golden Gate University - School of Professional Programs and Undergraduate Studies

1998 - 2002 Associate Professor of Healthcare Administration (tenured)
Director, Graduate Healthcare Administration Program

Graduate Courses: Health Services Organization and Administration, Strategic Planning, Legal and Ethical Aspects of Healthcare, Financial Management of Healthcare Organizations, Long-term Care Systems, Healthcare Policy and Economics, Graduate Research Project

San Jose State University - College of Applied Sciences and Arts

1996 - 1998 Assistant Professor of Healthcare Administration
Director, Healthcare Administration Program

Graduate Courses: Health Services Organization, Health Policy, Financial Management of Health Care Organizations, Essentials of Managed Health Care

Undergraduate Courses: Aging Services and Social Policy, Health Care Management

University of California, Davis - Northern California Alzheimer's Disease Center

1992 - 1996 NIA Grant Project Director

University of California, Berkeley - School of Public Health

1991 - 1993 Research Assistant - Institute for Business and Economic Research
1990 - 1991 Graduate Teaching Assistant - Health Care Economics
1989 - 1991 Research Assistant - Western Consortium for Public Health

Middle Tennessee State University - Department of Psychology

1987 - 1989 Adjunct Faculty
1986 - 1989 Research Assistant - Behavior Therapy Research Center
1985 - 1987 Graduate Teaching Assistant - Statistics and Intro Psychology

UNIVERSITY SERVICE

California State University, East Bay

2010 - Present Department Chair, Public Affairs and Administration
Department Representative, California Faculty Association (CFA)

2010 - 2011 Member, Faculty Affairs Committee
Member, HDEV/WOST Retention, Tenure and Promotion (RTP) Committee
Member, Academic Senate

2008 - 2009	Chair, Online/Hybrid Policy Implementation Special Subcommittee (of the Faculty Affairs Committee) Member, Advisory Committee to the Online Campus
2007 - 2009	Member, Faculty Affairs Committee Secretary, Faculty Affairs Committee
2007 - 2008	Chair, Outstanding Professor Selection Subcommittee (of the Faculty Affairs Committee) Mentor, Interdepartmental Faculty Mentoring Program
2006 - 2009	Co-Chair, Department Promotion, Tenure, and Review (PTR) Committee
2005 - 2007	Member, Committee for the Dean's Fund in Support of Academic Programming
2005 - 2006	Member, Subcommittee on Technology and Instruction (of the Committee on Instruction and Curriculum)
2004 - Present	Member, Basic Skills Requirements Appeals Subcommittee (of the Committee on Instruction and Curriculum) CSUEB Representative, Minority Training Program in Cancer Control Research
2003 - Present	Member, MPA/MS-HCA Banquet Planning Committee Member, University Commencement Representatives MS-HCA Graduate Program Coordinator Major Advisor, MPA HCA Option Area Program
2003 - 2009	Chair, MS-HCA Faculty Search Committee Member, MPA Faculty Search Committee Chair, MS-HCA Assessment Committee Chair, MS-HCA Admissions Committee Chair, MS-HCA Curriculum Committee Member, MPA Admissions Committee

University of San Francisco

2002 - 2003	Member, Technology Forum
1994 - 1996	Member, College of Professional Studies Assessment Committee Member, Academic Standards and Curriculum Committee Member, College Council

Golden Gate University

2000 - 2002	Senator, Faculty Senate Member, Faculty Senate Executive Committee Co-Chair, Academic Faculty Technology Development Team Member, Integrated Technology Council
2000 - 2001	Member, WASC Institutional Review Committee Member, WASC On-line Institutional Review Committee Member, E-Learning Platform Evaluation Committee Member, Faculty Personnel Committee Member, CyberDean Search Committee
1999 - 2001	Member, WASC BPA and MHA On-line Review Committee Member, Faculty Affairs Committee
1998 - 2002	Chair, Sub-Committee on Faculty Research Award Member, University Commencement Representatives
1998 - 2000	Member, College Curriculum Committee
1998 - 1999	Member, Committee on Faculty Development Chair, International Relations Program Review Committee

San Jose State University

- 1997 - 1998 Chair, Healthcare Administration Program Student Orientation Committee
Member, Academic Senate's Student Honors Committee
Member, Faculty Mentor Program
- 1996 - 1998 Chair, Healthcare Administration Program Advisory Committee
Member, College Curriculum Committee
Member, Department Curriculum Subcommittee
Member, Department Graduate Student Research Committee
Member, MPH Council of Education Accreditation Committee
Member, MPH Orientation Committee
Member, University Commencement Representatives

FUNDED PROJECTS AND GRANTS

2010 - Present Principal Investigator, *Master of Science in Health Care Administration Project*

Project funded by the California State University Commission on the Extended University to develop a fully online and self-support MS-HCA degree program. One of 7 projects approved for funding out of a total of 24 submitted projects.

2002 - 2004 Co-Investigator, *Business Continuity Planning Project*

Pilot study with the Nonprofit Risk Management Center, funded by the David and Lucile Packard Foundation to develop an online training course, in-person workshop, and workbook for business continuity planning, geared to nonprofit organizations.

1999 - 2000 Co-Investigator, *CyberPedagogical Manual and Workshop*

Project grant funded by the Faculty Research Fund, Golden Gate University, to develop a manual and workshops to assist CyberCampus faculty in utilizing the features of the CyberCampus design, and to enhance quality in the delivery of on-line courses.

1998 - 1999 Principal Investigator, *Diversity Awareness, Community Organization, and Strategic Planning Development*

Project grant funded by the University-wide Diversity Grant Program, San Jose State University, to create diversity training sessions to develop diversity awareness, community organization, and strategic planning within the Department of Health Science.

1998 - 1999 Principal Investigator, *Labor Market Analysis for Healthcare Administration and Management in the Bay Area*

Project grant funded by the Faculty Mentor Program, San Jose State University, for community-based research on the demand for undergraduate and graduate students in the field of healthcare administration.

1998 - 2001 **Consultant, *Consumer Satisfaction Measurement Tool for the Frail Elderly***

Project grant with the National PACE Association, funded by the California HealthCare and Archstone Foundations, to produce a satisfaction measurement tool for use with very frail and/or cognitively-impaired clients.

1997 - 1998 **Principal Investigator, *Evaluating Restraint Use for Residents with Dementia in Skilled Nursing Facilities: Factors Affecting Physical and Chemical Restraint Use***

Project grant from the Faculty Development Program, San Jose State University, to prepare papers and presentations for professional conferences, based on dissertation research material.

1993 - 1995 **Principal Investigator, *Evaluating Person-Environment Fit in Skilled Nursing Facilities: Factors Affecting Physical and Chemical Restraint Use***

Doctoral research grant funded by the Northern California Alzheimer's Disease Center and the National Institute on Aging (NIA).

PUBLICATIONS

Textbooks

Fogarty, T. E. (2008). *Measuring, Assessing, and Improving Health Care Quality: Effectively Applying Lean Six Sigma*. Carrington, TX: TWL Knowledge Group.

Jackson, P.M. & Fogarty, T.E. (2006). *Sarbanes-Oxley and Nonprofit Management: A Workbook for Skills, Techniques, and Organizational Excellence*. Indianapolis, IN: John Wiley & Sons, Inc.

Jackson, P.M & Fogarty, T.E. (2005). *Sarbanes-Oxley for Nonprofits: A Guide to Building Competitive Advantage*. Indianapolis, IN: John Wiley & Sons, Inc.

Herman, M.L; Head, G.L; Jackson, P.M.; & Fogarty, T.E. (2003). *Managing Risk in Nonprofit Organizations: A Comprehensive Guide*. Indianapolis, IN: John Wiley & Sons, Inc.

Online Courses, Excluding CSUEB

Fogarty, T.E. (2008). *HSM 372: U.S. Health Services Delivery System*. San Francisco, CA: Golden Gate University, Ageno School of Business. Available at:
<http://www.ggu.edu/courses/catalog/browse.do?subject=HSM#372>

Fogarty, T.E. (2004). *OD 645: Organizational Metrics and Outcomes*. San Francisco, CA: University of San Francisco, College of Professional Studies. Available at:
http://usf.usfca.edu/catalog/cps_grad_hrod_courses.html

Fogarty, T.E., Jackson, P.M., Patterson, J. & Oliver, B. (2003). *Business Continuity Planning On-Line Training Course*. Washington, DC: Nonprofit Risk Management Center. Available at:
<http://nonprofitrisk.org/tools/business-continuity/business-continuity.shtml>.

Fogarty, T.E. (1998 - 2002). Thirteen courses in the Master of Health Care Administration (MHCA) Program. Golden Gate University, School of Professional Programs and Undergraduate Studies. Available at: <http://www.ggu.edu>.

Conference Proceedings

Stevenson, W.; Jackson, P.M.; & Fogarty, T.E. (2000). *Creating Infrastructure for Educational Hypermedia: The Three Stages of Development*. Proceedings from the World Conference on Educational Multimedia, Hypermedia and Telecommunications, Quebec, Canada, June, 2000. Available at: <http://www.aace.org/stroe/edmediaCD.htm>.

Fogarty, T.E.; Jackson, P.M.; & Stevenson, W. (1999). *ALN Healthcare Administration Education: Golden Gate University's Healthcare Administration Program*. Proceedings from the International Annual Conference on ALN, College Park, Maryland, October, 1999. Available at: <http://www.aln.org/conference/proceedings/1999/index.asp>.

Stevenson, W.; Fogarty, T.E.; & Jackson, P.M. (1999). *Evaluating Student Outcome and Course Effectiveness: Comparison Between CyberCampus and Traditional Courses*. Proceedings from the International Annual Conference on ALN, College Park, Maryland, October, 1999. Available at: <http://www.aln.org/conference/proceedings/1999/index.asp>.

Jackson, P.M.; Fogarty, T.E.; & Stevenson, W. (1999). *CyberPedagogy Workshop to Enhance Instructor Skills*. Proceedings from the International Annual Conference on ALN, College Park, Maryland, October, 1999. Available at: <http://www.aln.org/conference/proceedings/1999/index.asp>.

Journal Articles

Lehrman, S.E.; Gentry, D.; & Fogarty, T.E. (1998). Predictors of California Nursing Facilities' Acceptance of PWAs. *Health Services Research*, 32(6), pp. 867-880.

Fogarty, T.E.; Gentry, D.; & Lehrman, S. (1997). Defining the Challenges of Providing Long-Term Care: The Case of the Nursing Home Industry's Response to the AIDS Epidemic. *Journal of Aging & Social Policy*, 9(1), pp. 1727-33.

Hu, T.W.; Gabelko, K; Weis, K.A.; Fogarty, T.E.; Diokno, A.C.; & McCormick, K.A. (1994). Clinical Guidelines and Cost Implications - The Case of Stress Urinary Incontinence. *Geriatric Nephrology and Urology*, 25(4):163-171.

Gentry, D.; Fogarty, T.E.; & Lehrman, S. (1994). Providing Long-Term Care for Persons with AIDS: Results From a Survey of Nursing Homes in the United States. *AIDS Patient Care*, 5(3), pp. 130-137.

Shamian, J.; Hagen, B.; Hu, T.W.; & Fogarty, T.E. (1994). The Relationship between Length of Stay and Required Nursing Care Hours. *Journal of Nursing Administration*, 24(7/8):52-58.

Hu, T.W.; Stotts, N.A.; Fogarty, T.E.; & Bergstrom, N. (1993). Cost Analysis for Guideline Implementation in Prevention and Early Treatment of Pressure Ulcers. *Decubitus*, 24(7/8):52-58.

Schnelle, J.F.; Newman, D.R.; White, M.K.; Abbey, J.; Wallston, K.A.; Fogarty, T.E.; & Ory, M.G. (1993). Maintaining Continence In Nursing Home Residents Through the Application Of Industrial Quality Control. *The Gerontologist*, 33(1):114-121.

Shamian, J.; Hagen, B.; Hu, T.W.; & Fogarty, T.E. (1992). Nursing Resource Requirement and Support Services. *Nursing Economics*, 10(2):110-117.

Hu, T.W.; Gabelko, K.; & Fogarty, T.E. (1992). Final report for the Urinary Incontinence Guidelines Panel: *Analysis of Urinary Incontinence Treatment Charges and Utilization Patterns*. Available from the Agency for Health Care Policy and Research, Washington, D.C.

Schnelle, J.F.; Newman, D.R.; Fogarty, T.E.; Wallston, K.; & Ory, M.G. (1991). Assessment and Quality Control of Incontinence Care in Long-Term Nursing Facilities. *Journal of the American Geriatrics Society*, 39(2):165-171.

Schnelle, J.F.; Newman, D.R.; & Fogarty, T.E. (1990). Management of Patient Continence in Long-Term Care Nursing Facilities. *The Gerontologist*, 30(3):373-376.

Schnelle, J.F.; Newman, D.R.; & Fogarty, T.E. (1990). Statistical Quality Control in Nursing Homes: Assessment and Management of Chronic Urinary Incontinence. *Health Services Research*, 25(4):628-637.

Fogarty, T.E.; Schnelle, J.F.; & Newman, D.R. (1989). Statistical Quality Control in Nursing Homes: A Key Indicator to Evaluate Patient Incontinence Care. *Quality Review Bulletin*, 9(2):273-278.

PEER-REVIEWED PRESENTATIONS AND INVITED LECTURES

Fogarty, T.E. (2010). Health Insurance in the US: A Public and Private Venture. Invited lecture at the China Senior Health Care Executive Education Program, Stanford Center for Professional Development, Stanford University, May, 2011

Fogarty, T.E. (2010). Ethical Issues in US Health Care. Invited lecture at the China Senior Health Care Executive Education Program, Stanford Center for Professional Development, Stanford University, June, 2011

Fogarty, T.E. (2009). Understanding Health Care Reform. Workshop presented at the Fall Leadership Institute, University of San Francisco, San Francisco, CA, October 3, 2009.

Fogarty, T.E. & Jackson, P.M. (2002). Business Continuity Planning. Paper presented at the Nonprofit Risk Management Center Institute, Washington, DC, October, 2002.

Fogarty, T.E. & Jackson, P.M. (2002). Transitioning to the Virtual Classroom: Successful Strategies for E-Pedagogy and Curriculum Design. Workshop presented at the Hawaii International Conference on Social Sciences, Honolulu, Hawaii, June 11, 2002.

Jackson, P.M.; Fogarty, T.E.; & Jackson, P. (2001). Culture of Evidence: Designing Successful WASC Accreditation Documents. Paper presented at the Hawaii International Conference on Business, Honolulu, Hawaii, June, 2001.

Stevenson, W.; Jackson, P.M.; & Fogarty, T.E. (2000). Creating Infrastructure for Educational Hypermedia: The Three Stages of Development. Paper presented at the World Conference on Educational Multimedia, Hypermedia and Telecommunications, Quebec, Canada, June, 2000.

Fogarty, T.E. & Jackson, P.M. (2000). Web-based Asynchronous Education: The Process of On-line Course Creation. Paper presented at the American Society on Aging Annual Conference, San Diego, California, March, 2000.

Fulkerth, R.; Fogarty, T.E.; Lang, D.; & Lefferts, C. (2000). Creating and Integrating a Successful Distance Learning Program Into The Life Of A School. Paper presented at the Technology, Reading & Learning Difficulties International Annual Conference, San Francisco, California, January, 2000.

Fogarty, T.E.; Jackson, P.M.; & Stevenson, W. (1999). ALN Healthcare Administration Education: Golden Gate University's Healthcare Administration Program. Paper presented at the International Annual Conference on ALN, College Park, Maryland, October, 1999.

Stevenson, W.; Fogarty, T.E.; & Jackson, P.M. (1999). Evaluating Student Outcome and Course Effectiveness: Comparison Between CyberCampus and Traditional Courses. Paper presented at the International Annual Conference on ALN, College Park, Maryland, October, 1999.

Jackson, P.M.; Fogarty, T.E.; & Stevenson, W. (1999). CyberPedagogy Workshop to Enhance Instructor Skills. Paper presented at the International Annual Conference on ALN, College Park, Maryland, October, 1999.

Jackson, P.M. & Fogarty, T.E. (1999). CyberPedagogy Workshop to Enhance Instructor Skills. Paper presented at the Annual Learning on the Internet Conference, Santa Rosa, California, April, 1999.

Fogarty, T.E. (1998). Evaluating Restraint Use for Residents with Dementia in Skilled Nursing Facilities: Factors Affecting Physical and Chemical Restraint Use. Paper presented at the American Society on Aging Annual Conference, San Francisco, California, March, 1998.

Lehrman, S.; Gentry, D.; & Fogarty, T.E. (1995). Predictors of California Nursing Facilities' Acceptance of Persons with AIDS. Paper presented at the Association of Health Services Research Annual Conference, Chicago, Illinois, June, 1995.

Lehrman, S.; Fogarty, T.E.; & Gentry, D. (1995). Nursing Facilities That Provide AIDS Care: Nine Case Studies. Paper presented at the Association of Health Services Research Annual Conference, Chicago, Illinois, June, 1995.

Fogarty, T.E.; Gentry, D.; & Lehrman, S. (1994). Issues In Caring For Persons With AIDS: A Survey Of Nursing Homes In High Incidence Areas of the U.S. Poster presented at the Gerontological Society of America Annual Meeting, Atlanta, Georgia, November, 1994.

Fogarty, T.E. & Piccagli, G. (1994). Pressure Ulcers in a Nursing Home: An Example of Statistical Quality Control (SQC) Outside the Acute Care Setting. Paper presented at the American Public Health Association Annual Meeting, Washington, D.C., October, 1994.

Gentry, D.; Fogarty, T.E.; & Lehrman, S. (1993). Long-Term Care For Persons With AIDS: A Survey Of Nursing Homes In High Incidence Areas Of The U.S. Poster presented at the International Annual Conference on AIDS, IVth STD World Congress, Berlin, Germany, June, 1993.

Fogarty, T.E.; Gentry, D.; & Lehrman, S. (1993). Caring For Persons With AIDS: Failure In The Long-Term Care Delivery System. Paper presented at the American Public Health Association Annual Meeting, San Francisco, California, October, 1993.

Lehrman, S.; Gentry, D.; & Fogarty, T.E. (1993). AIDS And Long-Term Care: Results From A Survey Of Nursing Homes In High Incidence Areas For HIV In The U.S. Paper presented at the American Public Health Association Annual Meeting, San Francisco, California, October, 1993.

White, M.K.; Fogarty, T.E.; Schnelle, J.F.; & Newman, D.R. (1989). Statistical Quality Control in Nursing Homes: Monitoring and Evaluating Variation in Work Performance. Paper presented at the American Nursing Association Annual Meeting, Tampa, Florida, December, 1989.

Fogarty, T.E. & Adams, J.F. (1988). Healthy or Physically Attractive?: Females View the Thinner Ideal Body Size. Poster presented at the Southeastern Psychological Association Annual Meeting, New Orleans, Louisiana, April, 1988.

Fogarty, T.E. & Adams, J.F. (1987). Sacrificing Health for Physical Attractiveness. Poster presented at the Tennessee Psychological Association Annual Meeting, Nashville, Tennessee, November, 1987.

Duggan, R.R.; Fogarty, T.E.; & Adams, J.F. (1987). Perception of Ideal Body Size: Differences Between Males and Females. Poster presented at the Southeastern Psychological Association Annual Meeting, Atlanta, Georgia, March, 1987.

Wright, P.J.; Henggeler, S.W.; & Fogarty, T.E. (1987). Adjustment to Widowhood: An Integration and Comparison of Group Therapies for Widows. Paper presented at the Southeastern Psychological Association Annual Meeting, Atlanta, Georgia, March, 1987.

Duggan, R.R.; Fogarty, T.E.; & Adams, J.F. (1987). Personality Indicators as Predictors of Sales Success. Poster presented at the Southwestern Psychological Association Annual Meeting, New Orleans, Louisiana, April, 1987.

MANUSCRIPT/GRANT REVIEWER

2010 - Present: Serve as manuscript peer reviewer for *Nonprofit and Voluntary Sector Quarterly*. Thousand Oaks, California: Sage Publications USA.

2009 - Present: Serve as manuscript peer reviewer for *Human Resource Research*. Las Vegas, Nevada: Macrothink Institute.

2008 - Present: Serve as manuscript peer reviewer for *Nonprofit Management and Leadership*. Cleveland, OH: Mandel Center for Nonprofit Organizations.

2006 - Present: Serve as grant peer reviewer for the Health Resources and Services Administration (HRSA). Washington DC: Department of Health and Human Services.

1992: Served as external reviewer for: *Health Care Financing For Severe Developmental Disabilities*. Authors: Birenbaum, A.; Guyot, D.; Cohen, H.S. Review published in *American Journal on Mental Retardation*, V97, N1:115-116.

1991 - 1992: Served as manuscript peer reviewer for: U.S. Department of Health and Human Services. *Urinary Incontinence in Adults: A Patient's Guide*. (AHCPR Publication No. 92-0040). Rockville, MD: Author

1991 - 1992: Served as external reviewer for: U.S. Department of Health and Human Services. *Clinical Practice Guideline: Urinary Incontinence in Adults*. (AHCPR Publication No. 92-0039). Rockville, MD: Author.

UNIVERSITY AND COMMUNITY PRESENTATIONS/WORKSHOPS

Fogarty, T.E. (2006). Plain Talk About Part D (presentation). Health Insurance Counseling and Advocacy Program and the San Francisco Region Center for Medicare and Medicaid Services, Hayward, CA, November 17, 2006.

Fogarty, T.E. (2005). Understanding Medicare: Eligibility, Benefits, and Costs (presentation). Women's Cancer Resource Center, Oakland, CA, September 1, 2005.

Fogarty, T.E. (2005). The U.S. Public Health System: Organization and Financing (presentation). Chinese Public Management Trainees, Certificate Program in Public Management Training, California State University, East Bay, March, 2005.

Fogarty, T.E. (2004). The Choices and Costs for Long Term Care (presentation). 2nd Annual Healthy Aging Panel, Osher Lifelong Learning Institute, May, 2004.

Fogarty, T.E. (2004). Overview of the Healthcare System in America (presentation). Ulyanovsk, Russia Public Health Officials, Community Connections Program, California State University, East Bay, April, 2004.

Fogarty, T.E. (2004). Funding and Financing for Healthcare Programs in America (presentation). Ulyanovsk, Russia Public Health Officials, Community Connections Program, California State University, East Bay, April, 2004.

Fogarty, T.E.; Fulkerth, R.; Jackson, P.M. & Carter, J. (1999). Building Alliances (presentation). Annual Faculty Retreat, Golden Gate University, August, 1999.

Fogarty, T.E. (1999). Experiences with the New CyberCourse Delivery System (presentation). CyberCampus Faculty Orientation and Training, Golden Gate University, July, 1999

Fogarty, T.E. (1999). Experiences with Teaching and Designing Cyber and Intensive Courses (presentation). Accelerated Degree Intensives: Introductory Meeting, Golden Gate University, May, 1999.

Fogarty, T.E. & Jackson, P.A. (1999). CyberPedagogy and CyberCampus (faculty focus group). CyberCampus, Golden Gate University, March, 1999.

Jackson, P.A.; Fogarty, T.E.; Stevenson, W.; & Daugherty, M (1999). CyberPedagogy Faculty Development (workshop). CyberCampus, Golden Gate University, February, 1999.

Jackson, P.A.; Fogarty, T.E.; & Stevenson, W. (1999). CyberPedagogy Adjunct Faculty Development (workshop). CyberCampus, Golden Gate University, February, 1999.

Fogarty, T.E. (1999). Issues in Aging Series (workshop). Information and Referral Services, Inc., Los Altos, California, January and February, 1999.

Fogarty, T.E. (1997). The Social Security Crisis - Myth or Reality? (presentation). Bethany United Methodist Church, San Francisco, California, June, 1997.

Fogarty, T.E. & Hogin, D. (1995). Your Money or Your Life: Achieving Financial Independence (workshop). Bethany United Methodist Church, San Francisco, California, October/November, 1995.

Fogarty, T.E. (1994). Variation in Caregiving Activities Between Special Care Units for Alzheimer's Disease and Non-Special Care Units (presentation). Oak Park Convalescent Hospital, Pleasant Hill, California, September, 1994.

Fogarty, T.E. & Bibeau, C. (1993). The National Institute On Aging (NIA) Special Care Unit Research Initiative (presentation). Salem Lutheran Home, Oakland, California, June, 1993.

Lindeman, D.A.; Fogarty, T.E.; & Morin, L. (1992). Current Research in Alzheimer's Disease: Special Care Units (presentation). Rossmoor Manor Convalescent Hospital, Walnut Creek, California, November, 1992.

PROFESSIONAL CONSULTANCIES (FROM 2006 ONLY)

Alameda County Human Resource Services Department (ACHR) and Alameda County Training and Education Center (ACTEC): 2010 - Present

Working with ACHR and ACTEC to create a workforce development plan for Alameda County public employees. A significant part of the workforce development plan is to create career ladders for the public employees that are tied to educational achievement (pro bono).

Community Development and Public Service Initiative: 2009 - Present

Collaborative endeavor between a consortium of community development agencies, urban change agents, concerned citizens, and government agencies in and round the Oakland, CA area working to meet area needs relative to community revitalization. The primary efforts revolve around the development of educational programming. (pro bono).

University of San Francisco, College of Business and Professional Studies: 2009

Developed curriculum guidelines for BSHS 402: Statistics for Quality Management, one of the required courses in the BS in Health Services program. The guidelines contained course scope, course goals, learning objectives for the overall course and each individual session, course requirements, readings and homework, required textbooks and supplemental materials, student evaluation and grading criteria, and a detailed course schedule.

Golden Gate University, Ageno School of Business: 2008

Development of all online content for HSM 372 (U.S. Health Services Delivery System), for academic credit. The course consisted of sixteen sessions, the last of which was the final exam. Services included the development of a detailed course syllabus, a final exam consisting of essay and objective questions, and supplemental course materials for fifteen instructional sessions. The supplemental materials for each instructional session included: session overview, study questions, PowerPoint presentation, quiz, reading and homework assignments, discussion questions, list of web-sites to visit and questions to be answered about each web-site, mini-lecture, session learning objectives, and discussion questions.

Golden Gate University, Ageno School of Business: 2007 - 2008

Developed Health Services Management concentration within the extant MBA program. Concentration consisted of four courses, two required core courses and a choice of any two courses out of six option courses. Services included identification of eight appropriate courses for the concentration and drafting of new course documentation for all eight courses for the Committee on Academic Standards. The new documentation for each course included the proposed catalog description, indication of prerequisites, delivery format and mode, course scope, course goals, learning objectives for the overall course and each individual session, rationale for the course and impact on students, course requirements, readings and homework, required textbooks and

supplemental materials, exams and quizzes, student evaluation and grading criteria, and a detailed course schedule.

HONORS AND AWARDS

- 2007 *Sarbanes-Oxley for Nonprofits: A Guide to Building Competitive Advantage (2005)*
Awarded designation of "Worthy of Note" by the Alliance for Nonprofit Management as part of the 2007 Terry McAdam Book Award for outstanding contribution to the advancement of nonprofit management
- 1994 *Issues In Caring For Persons With AIDS: A Survey Of Nursing Homes*
Awarded Best Poster Submitted to the Social Research, Policy, and Practice Section, Gerontological Society of America Annual Meeting, Atlanta, Georgia, November, 1994.
- 1994 *Advanced to Ph.D. Candidacy with Distinction*
Doctoral Comprehensive Examinations, University of California, Berkeley
- 1991 - 1993 *Pre-Doctoral Training Fellowship*
Research Training Program on the Economics of Aging, and Health Services, National Institute on Aging, University of California, Berkeley
- 1990 - 1991 *Public Health Traineeship*
School of Public Health, University of California, Berkeley

PROFESSIONAL MEMBERSHIPS

- 2007 - Present American College of Healthcare Executives (ACHE)
- 1998 - Present Electronic Hallway Network
- 1992 - Present Association for Health Services Research
- 1989 - 1998 American Public Health Association
- 1989 - 1997 Gerontological Society of America